

# Cottonwood Heights, Utah

*City Between the Canyons*



## **2019/2020 Tentative Budget**

**May 7, 2019**

**Includes:**

**Budget Outline**

**Fund Summaries**

**General Fund Detail**



# Tentative Budget Outline

# Staff Report Memo



To: Tim Tingey, Budget Subcommittee	From: Scott Jurges, Budget Officer
Date: May 7, 2019	
Re: 2019/2020 Tentative Budget Outline	
Meeting Requested:	Business Meeting <input type="checkbox"/> Work Session <input type="checkbox"/> Other <input type="checkbox"/> _____
Public Hearing Needed?	Yes <input type="checkbox"/> No <input type="checkbox"/> Undetermined <input type="checkbox"/>
CM Approval or Denial	Denied <input type="checkbox"/> Approved <input type="checkbox"/> Continued <input type="checkbox"/> CM Signature: _____

## Summary:

This is a writeup of the details of the Tentative Budget recommendations for the 2019/2020 budget.

## General Fund

### Fund Balance

Early projections of our General Fund ending fund balance for the 2018/2019 budget are \$3,929,700 which is a growth of \$191,582 over the beginning fund balance. The \$3,929,700 would represent 19.8% of our 2018/2019 budgeted revenues. We are required by state statute to hold 5% (\$993,006) and an additional \$198,601 by City Ordinance @ 6% (\$1,191,607). In addition, there is a reserve for Compensated Absences (PTO/Vacation) that is booked at about \$485,000 each year. That would leave approximately \$2,253,092 available for appropriation.

### Revenues

Tax Revenue changes built into the proposed budget (from the original adopted budget) include:

- Property Taxes new growth of \$55,808, which is a 0.71% rise from the current budget. This growth comes as new structures are built or as unfinished basements are finished. This is an estimate that we will true up as we get the final certified rate and property taxes in early June.
- Sales taxes built into the budget include an increase of \$109,000 in new growth which is a 1.75% rise from the current budget.
- Energy Use Tax built into the budget is a reduction of \$20,596 which is a 0.99% decrease from the current budget. This matches to our current projections.
- Fee in Lieu of Property Tax built into the budget is a \$60,000 which is a 16.44% increase over the current budget. This revenue source is tied to the Property Tax distribution and was not adjusted last year when we did the Property Tax increase. That is the reason for a larger than normal adjustment on this item.
- Franchise Taxes built into the budget is a reduction of \$23,346 which represents a 6.7% decrease to round out this revenue line at \$325,000 total.
  - All of these tax type revenue changes total \$180,866 in new growth over current year budget which is a 1.07% overall growth.

Other Revenue changes (from the original adopted budget):

- Road Cut Fees add \$1,678 to have a round figure of \$55,000 in our budget.
- Reduce the Crime Victim Assistance Grant by \$25,000 as we are no longer are a recipient of this grant.

- Class C Road funds reduction of \$75,000 to be more in line with what we are seeing reflected for the current budget year. The full year budget is \$1,240,000.
- Interest Revenues, Police Records Revenues, Event Revenues, and Miscellaneous Revenues are built in with a \$20,113 overall increase that matches to our projections in these revenue areas.
  - Combined other changes are a reduction of \$78,209.

Total revenue changes of \$102,657 (from the original adopted budget) or 0.52% overall growth.

## Expenditures

### Employee cost changes include:

- The current COLA is recommended to be 1.9% which is based on the national CPI index that ended in December of 2018. The overall impact of this is +\$142,037. This would be applicable to all employees.
- The current recommended Merit would be 3.7% or 3 steps. This is to recognize the growth, knowledge, and longevity of those who are not yet at the top of their range. The overall impact of this is +\$255,656. This would be applicable to those employees not at the top of their respective salary ranges and those whose ranges do not match to market. Reducing to 2.5% or 2 steps would save -\$66,834 in Merit.
  - Currently the South Jordan City market study is showing that 24 of our Job Descriptions are out of market by more than 5%. The average amount out of market for those 24 Job Descriptions is 16%.
  - With the recommended Market Study (see below) next budget year, we expect to see some upward adjustment recommended in compensation. **We recommend that we keep the Merit at 3.7% to help with bridging the gap we anticipate seeing when the study is complete.**
  - This also helps to address retention and recruitment of employees.
- Health cost increase is 0.5%. The overall impact of this increase is +\$4,056. Dental cost increase is 7%. The overall impact of this increase is +\$4,104. Combined Health and Dental is +\$8,160.

### Other Department or Division items that have impact on the recommendation would include:

- Elections – We have biannual city elections. Including the cost of the referendum this will be about +\$60,000
- Market Study – It is recommended that we include funds of +\$10,000 to pay an intern to help with an internal market study to know where our compensation for employees compares to other municipal entities.
- City Survey – Council has advised that we update our community expectations with a new resident survey with an estimated cost of +\$15,000.
- Tuition Reimbursement – In Prior years we had \$12,000 total, this was reduced to \$6,000 last year and we really need \$12,000. Increase of +\$6,000.
- Mayor and Council reductions of -\$16,000:
  - Reduce Vehicle and Phone Allowances in the Operations budget as they will be budgeted in the personnel costs from here on out. Reduction of -\$6,000.
  - No changes to funding for the Newsletter.
  - Consulting / Administrative Support reduction of -\$10,000 to match annual spending levels.
- Events – No changes to funding for the parade float.
- Overall IT cost changes of +\$136,872:
  - IT cost reductions – We have identified 2 areas for reductions in the IT budget. IT supplies and Internet / Phone charges. We will be able to reduce these two items a total of -\$14,000.
  - IT cost increases – We have identified several areas of increases in the IT budget +\$150,872:
    - IT Software will need an additional +\$54,872. The bulk of this is for Office 365 as this was not budgeted in the current year budget. This was last paid in June of 2018 with the thought that this would again be paid in July of 2019. This is about \$30,000 of this total impact.

- IT Hardware will need an additional +\$88,000. This is largely driven by needs in the Servers, Switches, and Networking needs.
    - IT Training and Vendor services will need an additional +\$8,000. This is to allow our IT staff to remain on top of the overall trends and changing environment of the IT world. It also allows us to bring in a vendor when the need arises to help with various projects or software specific needs necessitate the need.
- Overall Community and Economic Development cost changes of +\$51,000:
  - Community and Economic Development cost decreases:
    - Funding for the 2 interns (planning and GIS) reduction of -\$20,000. This reduction would be tied to the increase of the Planning Technician.
  - Community and Economic Development cost increases +\$71,000:
    - Funding for a Planning Technician which would enable the division to provide additional long-range planning efforts and pursue sustainability objectives for the city and cover the tasks being performed by the interns. Overall cost impact is +\$60,000. When considering the reductions above, this impact is really \$40,000 (\$60,000 less \$20,000 interns).
    - Funding for an Affordable Housing Report of +\$10,000. This may be a little less than \$10,000.
    - Funding for Building Permit Software module for electronic submissions +\$1,000.
- Overall Police cost changes of -\$49,000:
  - Police cost decreases of -\$61,000:
    - Part time Investigator reduction -\$37,000.
    - Leased Equipment reduction -\$10,000.
    - Phone reduction -\$12,000.
    - Contract Services reduction -\$2,000.
  - Police cost increases of +\$12,000:
    - VECC/Spillman dispatch fees increase +\$6,000.
    - Spillman Records Management increase +\$6,000.
- Fire increase placeholder +\$185,656 which represents a 5.11% increase (this amount may change as UFA adopts their budget).
- Public Works changes. Combined savings of -\$155,738:
  - There are many changes being recommended in various accounts within Public Works, but the overall impact is a reduction of -\$30,738.
  - Eliminate the Gilson Engineering contract for -\$285,000 and replace this with funding for a staff Engineer with funding of +\$135,000 and engineering services of +\$25,000. Net savings of -\$125,000.
- Overall FTE changes would be the reduction of 2 interns in Planning and Economic Development, the reduction of a part time investigator in Police, the increase of 1 Planning Technician in Planning and Economic Development, and the increase of 1 PW Engineer.

**Transfers out of the General Fund:**

- Capital Projects Fund \$1,232,762 for Public Works capital projects
- Debt Service Fund \$1,863,822 for debt service, which is a \$125,865 increase over current year, related to:
  - Land and Buildings \$1,126,900.
  - Police Vehicles \$426,704.
  - Public Works Vehicles \$310,218.

The overall impact of the changes outlined on the General Fund is a use of fund balance of \$597,813. This is in line with other projections (white board, back of the napkin) discussed when the tax increase was adopted in August of 2018. Current projected ending Fund Balance would be \$3,331,887. This represents 16.8% of revenues included in the

Tentative 2019/2020 budget. We are required by state statute to hold 5% (\$994,300) and an additional \$198,860 by City Ordinance @ 6% (\$1,193,160). In addition, there is a reserve for Compensated Absences (PTO/Vacation) that is booked at about \$485,000 each year. That would leave approximately \$1,653,727 available for appropriation at the end of the budget year.

### **Capital Improvements Fund**

The Capital Improvements Fund is projected to have a \$884,274 beginning fund balance available for appropriation.

- Overall Public Works Capital Improvements Fund recommended expenses \$2,060,262:
  - Overall street funding is recommended to be \$1,650,400:
    - City Striping \$100,000.
    - Neighborhood Slurry Projects \$667,500.
    - Prep Work for 2020/2021 Projects \$125,500.
    - Scottish Drive Overlay \$595,400.
    - 3000 East Overlay \$162,000.
  - Overall sidewalk projects funding is recommended to be \$117,362:
    - Trip Hazard Program \$15,000.
    - Sidewalk 50/50 Program \$50,000.
    - 2700 East Sidewalk Project \$52,362.
  - Overall Storm Water projects funding is recommended to be \$292,500:
    - Storm Water Master Plan and Facilities Update \$92,500.
    - Ferguson Canyon Outfall Line (carryover project from 2018/19) \$200,000.
- Trails projects recommended to be \$2,000,000:
  - Bonneville Shoreline Trail project (Salt Lake County ILA project). Total Expense is expected to be \$1,650,000 with revenues of \$1,500,000 from Salt Lake County. Net cost to the City \$150,000.
  - Ferguson Canyon Park & Ride. Required match of \$125,000 on this project. Timing is still up in the air, but we need to reserve the matching funds on this project.
  - East Jordan Canal Trail. Total Expense is expected to be \$225,000 with revenues of \$200,000 from the State of Utah. Net cost to the City \$25,000.
- Overall Capital Improvements Fund revenues \$2,392,500:
  - Roads \$600,000 (SB 136).
  - Salt Lake County Bonneville Shoreline Trail \$1,500,000.
  - East Jordan Canal Trail \$200,000.
  - Impact Fee usage \$92,500.
- Net cost of capital improvements (\$2,060,762 PW projects plus \$2,000,000 Trails projects, less \$2,392,500 revenues) \$1,668,262.
  - In addition, we would recommend a use of the Capital Projects fund balance of \$435,000 (\$135,000 for Public Works projects, \$150,000 for the Bonneville Shoreline Trail, \$125,000 for the Ferguson Canyon Park & Ride, and \$25,000 for the East Jordan Canal Trail) that would reduce the overall transfer from the general fund to \$1,232,762.

Overall impact to the Capital Projects Fund Balance would be a reduction in Fund Balance of \$435,000 which brings the projected ending fund balance to \$449,274 (\$884,274 less \$435,000) available for appropriations at the end of the budget year.

## **Debt Service Fund**

The Debt Service Fund is projected to have a \$620 fund balance at the beginning and end of the 2019/2020 budget year.

- Expenses \$1,863,822:
  - Police Vehicle Lease \$426,704.
  - Public Works Vehicle Lease \$310,218.
  - Building Bonds (2014 & 2016) \$1,126,900.
- Transfer in of \$1,863,822.

## **CDRA Fund**

The CDRA Fund has a projected ending fund balance of \$3,492,828, which includes funds to be used for the Canyon Centre Parking Structure of \$1,750,000. Total funding for the Canyon Centre Parking Structure is \$7,750,000. We Expect approximately \$6,000,000 to be spent by the end of our current fiscal year. The remaining will carry forward to the 2019/2020 budget year.

- Revenues:
  - \$10,000 in Interest on the fund balance.
- Expenses:
  - \$1,750,000 for Canyon Centre Parking Structure (carryforward).
  - \$100,000 professional fees related to CDRA projects.

Projected ending fund balance in the CDRA Fund is \$1,652,828.

## **City Council Contingency Items for Consideration:**

The items recommended to be funded do not contain all items requested. Several items should be considered prior to adopting a budget. See the outline of these items below:

### **Revenue Increase Items:**

- Storm Water projects of \$233,600 (Raise buried storm drain manholes \$150,000, Turnagain Cove sump project \$35,000, Mountain Estates Drive sump project \$48,600) recommended by the Public Works Director have not been included in this recommendation. These are projects that are very real and should be considered. Pursuing the Storm Water Study, we would recommend budget consideration for implementing a Storm Water Fee that would generate about \$500,000 in annual revenue that would allow Storm Water Projects such as these to be funded in this and future years.
- Telecom Fee. **This is not recommended this year** but could increase revenue about \$450,000 to \$500,000 per year.

### **The following projects were discussed but not proposed in this budget year:**

- Solar at the City Hall – this would need to be considered as an increased cost and are being determined as part of the study approved by the City Council. Costs may be somewhere between \$468,585 and \$607,230 prior to building structural costs. Payback period is estimated at 13-31 years.
- Charging Stations at the City Hall – this would need to be considered as an increased cost and is estimated to be about \$30,000 up front plus \$5,000 to \$10,000 annually.
- Rain Barrel initiative approximately \$5,000.

- Trail Acquisition Funding. In addition to the grant funding received from Salt Lake County – \$1,400,000 CDRA Funds.
- UTOPIA Commitment of backstopping bonds of \$108,000 franchise fees or sales tax commitment.
- General Plan full funding \$100,000.
- Dog Park Acquisition and Development. Based on County estimates for regional parks the cost would range from \$750,000 to \$1,500,000 for development, acquisition is not factored into this.

**Recommendation:**

The City Manager and Director of Finance and Administrative Services is recommending adoption of the Tentative Budget as outlined in this memo.



Tentative  
Budget  
Fund  
Summaries

Cottonwood Heights City  
Tentative Budget  
General Fund

Cottonwood Heights City			Actual to			Budget		Actual to		Prop Budget		Tent Budget		Tent Budget
Fund Detail	2017-2018	2017-2018	Budget	2018-2019	2018-2019	2018 to 2019	2018-2019	Budget	2019-2020	2019 to 2020	2019-2020	2019 to 2020	2019-2020	2019 to 2020
General Fund	Budget	Actual	% Change	Orig Budget	Adj Budget	% Change	Projection	% Change	Proposed B	% Change	Tentative B	% Change	Tenetative B	% Change
Beginning Fund Balance	3,603,813	3,603,813	0.0%	3,738,118	3,738,118	3.7%	3,738,118	0.0%	3,929,700	5.1%	3,929,700	5.1%	3,929,700	5.1%
<b>Revenues</b>														
<b>Taxes</b>														
Real Property Taxes	6,899,089	6,923,563	0.4%	7,914,192	7,914,192	14.7%	7,915,000	0.0%	7,970,000	0.7%	7,970,000	0.7%	7,970,000	0.7%
General Sales and Use Taxes	5,906,000	6,138,449	3.9%	6,241,000	6,241,000	5.7%	6,300,000	0.9%	6,350,000	1.7%	6,350,000	1.7%	6,350,000	1.7%
E911 Telephone Fees	265,000	-	-100.0%	-	-	-100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
Fee-In-Lieu of Property Taxes	350,000	387,839	10.8%	365,000	365,000	4.3%	390,000	6.8%	390,000	6.8%	425,000	16.4%	425,000	16.4%
Franchise Taxes - Cable TV	306,700	335,910	9.5%	348,346	348,346	13.6%	350,000	0.5%	350,000	0.5%	325,000	-6.7%	325,000	-6.7%
Energy Sales and Use Tax	2,170,596	2,094,365	-3.5%	2,070,596	2,070,596	-4.6%	2,090,000	0.9%	2,100,000	1.4%	2,050,000	-1.0%	2,050,000	-1.0%
Telecom Fee	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
Transient Room Tax	25,000	38,004	52.0%	35,000	35,000	40.0%	35,000	0.0%	35,000	0.0%	35,000	0.0%	35,000	0.0%
<b>Total Taxes</b>	<b>15,922,385</b>	<b>15,918,131</b>	<b>0.0%</b>	<b>16,974,134</b>	<b>16,974,134</b>	<b>6.6%</b>	<b>17,080,000</b>	<b>0.6%</b>	<b>17,195,000</b>	<b>1.3%</b>	<b>17,155,000</b>	<b>1.1%</b>	<b>17,155,000</b>	<b>1.1%</b>
<b>Licenses and Permits</b>														
Business Licenses and Permits	220,000	177,828	-19.2%	183,000	183,000	-16.8%	183,000	0.0%	183,000	0.0%	183,000	0.0%	183,000	0.0%
Buildings, Structures and Equipment	425,600	741,252	74.2%	600,000	600,000	41.0%	600,000	0.0%	600,000	0.0%	600,000	0.0%	600,000	0.0%
Road Cut Fees	35,000	78,685	124.8%	53,322	53,322	52.3%	53,322	0.0%	55,000	3.1%	55,000	3.1%	55,000	3.1%
Animal Licenses	10,000	10,167	1.7%	10,000	10,000	0.0%	10,000	0.0%	10,000	0.0%	10,000	0.0%	10,000	0.0%
<b>Total Licenses and Permits</b>	<b>690,600</b>	<b>1,007,932</b>	<b>46.0%</b>	<b>846,322</b>	<b>846,322</b>	<b>22.5%</b>	<b>846,322</b>	<b>0.0%</b>	<b>848,000</b>	<b>0.2%</b>	<b>848,000</b>	<b>0.2%</b>	<b>848,000</b>	<b>0.2%</b>
<b>Intergovernmental Revenue</b>														
Federal Grants	57,000	35,878	-37.1%	25,000	25,000	-56.1%	-	-100.0%	-	-100.0%	-	-100.0%	-	-100.0%
State Grants	-	29,655	100.0%	-	34,142	100.0%	17,799	-47.9%	-	-100.0%	-	-100.0%	-	-100.0%
Class C Roads	1,315,000	1,290,964	-1.8%	1,315,000	1,315,000	0.0%	1,250,000	-4.9%	1,200,000	-8.7%	1,240,000	-5.7%	1,240,000	-5.7%
Liquor Fund Allotment	45,000	37,787	-16.0%	45,000	45,000	0.0%	45,000	0.0%	45,000	0.0%	45,000	0.0%	45,000	0.0%
Local Grants	-	86,072	100.0%	-	-	100.0%	23,000	100.0%	-	100.0%	-	100.0%	-	100.0%
<b>Total Intergovernmental Revenues</b>	<b>1,417,000</b>	<b>1,480,356</b>	<b>4.5%</b>	<b>1,385,000</b>	<b>1,419,142</b>	<b>0.2%</b>	<b>1,335,799</b>	<b>-5.9%</b>	<b>1,245,000</b>	<b>-12.3%</b>	<b>1,285,000</b>	<b>-9.5%</b>	<b>1,285,000</b>	<b>-9.5%</b>
<b>Charges for Service</b>														
Zoning and Subdivision Fees	60,000	80,902	34.8%	70,000	70,000	16.7%	70,000	0.0%	70,000	0.0%	70,000	0.0%	70,000	0.0%
Pavilion Fees	5,500	-	-100.0%	-	-	-100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
Other Charges for Services	-	1,060	100.0%	-	-	100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
<b>Total Charges for Services</b>	<b>65,500</b>	<b>81,962</b>	<b>25.1%</b>	<b>70,000</b>	<b>70,000</b>	<b>6.9%</b>	<b>70,000</b>	<b>0.0%</b>	<b>70,000</b>	<b>0.0%</b>	<b>70,000</b>	<b>0.0%</b>	<b>70,000</b>	<b>0.0%</b>
<b>Fines and Forfeitures</b>														
Courts Fines	490,000	391,549	-20.1%	420,000	420,000	-14.3%	420,000	0.0%	420,000	0.0%	420,000	0.0%	420,000	0.0%
<b>Total Fines and Forfeitures</b>	<b>490,000</b>	<b>391,549</b>	<b>-20.1%</b>	<b>420,000</b>	<b>420,000</b>	<b>-14.3%</b>	<b>420,000</b>	<b>0.0%</b>	<b>420,000</b>	<b>0.0%</b>	<b>420,000</b>	<b>0.0%</b>	<b>420,000</b>	<b>0.0%</b>
<b>Miscellaneous Revenue</b>														
Interest Revenues	14,000	72,765	419.7%	20,000	20,000	42.9%	25,000	25.0%	25,000	25.0%	25,000	25.0%	25,000	25.0%
Miscellaneous Revenues	75,778	102,518	35.3%	67,887	109,835	44.9%	83,000	-24.4%	83,000	-24.4%	83,000	-24.4%	83,000	-24.4%
<b>Total Miscellaneous Revenue</b>	<b>89,778</b>	<b>175,282</b>	<b>95.2%</b>	<b>87,887</b>	<b>129,835</b>	<b>44.6%</b>	<b>108,000</b>	<b>-16.8%</b>	<b>108,000</b>	<b>-16.8%</b>	<b>108,000</b>	<b>-16.8%</b>	<b>108,000</b>	<b>-16.8%</b>
<b>Total Revenues</b>	<b>18,675,263</b>	<b>19,055,213</b>	<b>2.0%</b>	<b>19,783,343</b>	<b>19,859,433</b>	<b>6.3%</b>	<b>19,860,121</b>	<b>0.0%</b>	<b>19,886,000</b>	<b>0.1%</b>	<b>19,886,000</b>	<b>0.1%</b>	<b>19,886,000</b>	<b>0.1%</b>

Cottonwood Heights City  
Tentative Budget  
General Fund

Cottonwood Heights City			Actual to			Budget		Actual to		Prop Budget		Tent Budget		Tent Budget
Fund Detail	2017-2018	2017-2018	Budget	2018-2019	2018-2019	2018 to 2019	2018-2019	Budget	2019-2020	2019 to 2020	2019-2020	2019 to 2020	2019-2020	2019 to 2020
General Fund	Budget	Actual	% Change	Orig Budget	Adj Budget	% Change	Projection	% Change	Proposed B	% Change	Tentative B	% Change	Tenetative B	% Change
<u>Other Financing Sources</u>														
<b>Other Sources</b>														
Transfer from Capital Projects Fund	-	-	100.0%	-	-	100.0%	-	100.0%		100.0%		100.0%		100.0%
Sale of Capital Assets	-	4,375	100.0%	-	-	100.0%	-	100.0%		100.0%		100.0%		100.0%
Proceeds from Capital Leases	-	-	100.0%	-	-	100.0%	-	100.0%		100.0%		100.0%		100.0%
<b>Total Other Sources</b>	-	<b>4,375</b>	<b>100.0%</b>	-	-	<b>100.0%</b>	-	<b>100.0%</b>	-	<b>100.0%</b>	-	<b>100.0%</b>	-	<b>100.0%</b>
<b>Total Other Financing Sources</b>	-	<b>4,375</b>	<b>100.0%</b>	-	-	<b>100.0%</b>	-	<b>100.0%</b>	-	<b>100.0%</b>	-	<b>100.0%</b>	-	<b>100.0%</b>
<b>Grand Total Revenues and Other Financing Sources</b>	<b>18,675,263</b>	<b>19,059,588</b>	<b>2.1%</b>	<b>19,783,343</b>	<b>19,859,433</b>	<b>6.3%</b>	<b>19,860,121</b>	<b>0.0%</b>	<b>19,886,000</b>	<b>0.1%</b>	<b>19,886,000</b>	<b>0.1%</b>	<b>19,886,000</b>	<b>0.1%</b>

Cottonwood Heights City  
Tentative Budget  
General Fund

Cottonwood Heights City			Actual to			Budget		Actual to		Prop Budget		Tent Budget		Tent Budget
Fund Detail	2017-2018	2017-2018	Budget	2018-2019	2018-2019	2018 to 2019	2018-2019	Budget	2019-2020	2019 to 2020	2019-2020	2019 to 2020	2019-2020	2019 to 2020
General Fund	Budget	Actual	% Change	Orig Budget	Adj Budget	% Change	Projection	% Change	Proposed B	% Change	Tentative B	% Change	Tenetative B	% Change
<b>Expenditures</b>														
<b>General Government</b>														
<b>Legislative</b>														
Mayor & City Council	400,623	436,494	9.0%	384,087	384,087	-4.1%	379,087	-1.3%	351,754	-8.4%	384,087	0.0%	377,754	-1.6%
Planning Commission	6,000	4,821	-19.7%	8,000	8,000	33.3%	6,000	-25.0%	8,000	0.0%	8,000	0.0%	8,000	0.0%
Legislative Committees	166,107	195,826	17.9%	138,107	165,726	-0.2%	168,437	1.6%	121,107	-26.9%	138,107	-16.7%	138,107	-16.7%
<b>Total Legislative</b>	<b>572,730</b>	<b>637,141</b>	<b>11.2%</b>	<b>530,194</b>	<b>557,813</b>	<b>-2.6%</b>	<b>553,524</b>	<b>-0.8%</b>	<b>480,861</b>	<b>-13.8%</b>	<b>530,194</b>	<b>-5.0%</b>	<b>523,861</b>	<b>-6.1%</b>
<b>Judicial</b>														
Court, Prosecutor & Defender	430,000	386,351	-10.2%	420,000	420,000	-2.3%	420,000	0.0%	420,000	0.0%	420,000	0.0%	420,000	0.0%
<b>Total Judicial</b>	<b>430,000</b>	<b>386,351</b>	<b>-10.2%</b>	<b>420,000</b>	<b>420,000</b>	<b>-2.3%</b>	<b>420,000</b>	<b>0.0%</b>	<b>420,000</b>	<b>0.0%</b>	<b>420,000</b>	<b>0.0%</b>	<b>420,000</b>	<b>0.0%</b>
<b>Executive &amp; General Government</b>														
City Manager & General Government	497,671	564,142	13.4%	507,940	553,583	11.2%	502,940	-9.1%	578,949	4.6%	507,940	-8.2%	552,317	-0.2%
City Hall - Administrative Overhead	488,322	354,792	-27.3%	423,500	378,500	-22.5%	374,500	-1.1%	378,500	0.0%	378,500	0.0%	378,500	0.0%
<b>Total Executive &amp; General Government</b>	<b>985,993</b>	<b>918,935</b>	<b>-6.8%</b>	<b>931,440</b>	<b>932,083</b>	<b>-5.5%</b>	<b>877,440</b>	<b>-5.9%</b>	<b>957,449</b>	<b>2.7%</b>	<b>886,440</b>	<b>-4.9%</b>	<b>930,817</b>	<b>-0.1%</b>
<b>Administrative Offices</b>														
Finance	476,155	431,209	-9.4%	255,299	411,238	-13.6%	250,000	-39.2%	413,168	0.5%	255,299	-37.9%	411,536	0.1%
Attorney	244,022	243,028	-0.4%	220,000	220,000	-9.8%	220,000	0.0%	220,000	0.0%	220,000	0.0%	220,000	0.0%
Administrative Services / Records, Cultural, HR	550,385	557,865	1.4%	658,454	359,511	-34.7%	715,000	98.9%	402,298	11.9%	658,454	83.2%	400,594	11.4%
Emergency Management	17,600	6,277	-64.3%	11,000	11,000	-37.5%	5,000	-54.5%	11,000	0.0%	11,000	0.0%	11,000	0.0%
Information Technology	137,100	176,625	28.8%	250,128	513,846	274.8%	295,000	-42.6%	645,286	25.6%	295,128	-42.6%	644,014	25.3%
Elections	86,000	39,287	-54.3%	-	-	-100.0%	-	100.0%	60,000	100.0%	-	100.0%	60,000	100.0%
<b>Total Administrative Offices</b>	<b>1,511,262</b>	<b>1,454,291</b>	<b>-3.8%</b>	<b>1,394,881</b>	<b>1,515,595</b>	<b>0.3%</b>	<b>1,485,000</b>	<b>-2.0%</b>	<b>1,751,752</b>	<b>15.6%</b>	<b>1,439,881</b>	<b>-5.0%</b>	<b>1,747,144</b>	<b>15.3%</b>
<b>Total General Government</b>	<b>3,499,985</b>	<b>3,396,718</b>	<b>-3.0%</b>	<b>3,276,515</b>	<b>3,425,491</b>	<b>-2.1%</b>	<b>3,335,964</b>	<b>-2.6%</b>	<b>3,610,062</b>	<b>5.4%</b>	<b>3,276,515</b>	<b>-4.3%</b>	<b>3,621,822</b>	<b>5.7%</b>
<b>Public Safety</b>														
Police	6,022,067	5,726,792	-4.9%	5,723,622	5,799,712	-3.7%	5,683,369	-2.0%	5,970,385	2.9%	5,723,622	-1.3%	5,949,769	2.6%
Fire	3,919,759	3,511,277	-10.4%	3,715,140	3,715,140	-5.2%	3,695,140	-0.5%	3,899,397	5.0%	3,715,140	0.0%	3,900,796	5.0%
Ordinance Enforcement	174,816	170,147	-2.7%	175,631	175,631	0.5%	171,631	-2.3%	184,539	5.1%	175,631	0.0%	183,555	4.5%
<b>Total Public Safety</b>	<b>10,116,642</b>	<b>9,408,216</b>	<b>-7.0%</b>	<b>9,614,393</b>	<b>9,690,483</b>	<b>-4.2%</b>	<b>9,550,140</b>	<b>-1.4%</b>	<b>10,054,321</b>	<b>3.8%</b>	<b>9,614,393</b>	<b>-0.8%</b>	<b>10,034,120</b>	<b>3.5%</b>
<b>Highways and Public Improvements</b>														
Public Works (non-Class C)	1,995,984	1,924,264	-3.6%	1,939,290	1,876,145	-6.0%	1,859,290	-0.9%	2,066,638	10.2%	1,939,290	3.4%	2,057,638	9.7%
PW Contracts	-	46,903	100.0%	506,940	791,940	100.0%	771,940	-2.5%	469,440	-40.7%	791,940	0.0%	469,440	-40.7%
SLCo Traffic Signal Street Lights	82,852	110,205	33.0%	82,852	82,852	0.0%	77,852	-6.0%	82,852	0.0%	82,852	0.0%	82,852	0.0%
Storm Drain	10,000	5,901	-41.0%	100,500	120,500	1105.0%	115,500	-4.1%	112,000	-7.1%	100,500	-16.6%	112,000	-7.1%
Class C Road Program	395,728	308,603	-22.0%	-	-	-100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
<b>Total Highways and Public Improvements</b>	<b>2,484,564</b>	<b>2,395,875</b>	<b>-3.6%</b>	<b>2,629,582</b>	<b>2,871,437</b>	<b>15.6%</b>	<b>2,824,582</b>	<b>-1.6%</b>	<b>2,730,930</b>	<b>-4.9%</b>	<b>2,914,582</b>	<b>1.5%</b>	<b>2,721,930</b>	<b>-5.2%</b>
<b>Community and Economic Development</b>														
Planning	544,948	515,016	-5.5%	520,205	520,205	-4.5%	510,205	-1.9%	675,565	29.9%	520,205	0.0%	673,357	29.4%
Economic Development	84,334	55,199	-34.5%	108,891	108,891	29.1%	98,891	-9.2%	33,000	-69.7%	108,891	0.0%	33,000	-69.7%
Engineering	545,000	541,916	-0.6%	588,000	303,000	-44.4%	303,000	0.0%	303,000	0.0%	303,000	0.0%	303,000	0.0%
<b>Total Community &amp; Economic Development</b>	<b>1,174,282</b>	<b>1,112,131</b>	<b>-5.3%</b>	<b>1,217,096</b>	<b>932,096</b>	<b>-20.6%</b>	<b>912,096</b>	<b>-2.1%</b>	<b>1,011,565</b>	<b>8.5%</b>	<b>932,096</b>	<b>0.0%</b>	<b>1,009,357</b>	<b>8.3%</b>

Cottonwood Heights City  
Tentative Budget  
General Fund

Cottonwood Heights City			Actual to			Budget		Actual to		Prop Budget		Tent Budget		Tent Budget
Fund Detail	2017-2018	2017-2018	Budget	2018-2019	2018-2019	2018 to 2019	2018-2019	Budget	2019-2020	2019 to 2020	2019-2020	2019 to 2020	2019-2020	2019 to 2020
General Fund	Budget	Actual	% Change	Orig Budget	Adj Budget	% Change	Projection	% Change	Proposed B	% Change	Tentative B	% Change	Tentative B	% Change
<b>Cost Increases Projections</b>														
COLA / Market	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	142,037	100.0%	-	100.0%
Merit	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	255,656	100.0%	-	100.0%
Health & Dental	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	8,160	100.0%	-	100.0%
Elections	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	60,000	100.0%	-	100.0%
Mayor & Council	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	(16,000)	100.0%	-	100.0%
Events	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
City Manager Changes	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	31,000	100.0%	-	100.0%
Finance & Admin Cuts	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	(14,000)	100.0%	-	100.0%
Finance & Admin Adds	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	150,872	100.0%	-	100.0%
Community & Econ Cuts	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	(20,000)	100.0%	-	100.0%
Community & Econ Adds	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	71,000	100.0%	-	100.0%
Police Cuts	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	(61,000)	100.0%	-	100.0%
Police Adds	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	12,000	100.0%	-	100.0%
Fire Changes	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	185,656	100.0%	-	100.0%
Public Works Engineer Changes	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	(125,000)	100.0%	-	100.0%
Public Works Changes	-	-	100.0%	-	-	100.0%	-	100.0%	-	100.0%	(30,738)	100.0%	-	100.0%
<b>Total Cost Increases</b>			<b>100.0%</b>			<b>100.0%</b>		<b>100.0%</b>		<b>100.0%</b>	<b>649,643</b>	<b>100.0%</b>		<b>100.0%</b>
<b>Total Expenditures</b>	<b>17,275,473</b>	<b>16,312,941</b>	<b>-5.6%</b>	<b>16,737,586</b>	<b>16,919,507</b>	<b>-2.1%</b>	<b>16,622,782</b>	<b>-1.8%</b>	<b>17,406,878</b>	<b>2.9%</b>	<b>17,387,229</b>	<b>2.8%</b>	<b>17,387,229</b>	<b>2.8%</b>
<b>Other Uses</b>														
Cap Imp Fund Roads	878,625	878,625	0.0%	1,307,800	1,307,800	48.8%	1,307,800	0.0%	1,232,762	-5.7%	1,232,762	-5.7%	1,232,762	-5.7%
Debt Service - Buildings	1,128,110	1,128,110	0.0%	1,132,350	1,132,350	0.4%	1,132,350	0.0%	1,126,900	-0.5%	1,126,900	-0.5%	1,126,900	-0.5%
Debt Service - Police Vehicles	295,389	295,389	0.0%	295,389	295,389	0.0%	295,389	0.0%	426,704	44.5%	426,704	44.5%	426,704	44.5%
Debt Service - Public Works Vehicles	310,218	310,218	0.0%	310,218	310,218	0.0%	310,218	0.0%	310,218	0.0%	310,218	0.0%	310,218	0.0%
<b>Total Other Financing Uses</b>	<b>2,612,342</b>	<b>2,612,342</b>	<b>0.0%</b>	<b>3,045,757</b>	<b>3,045,757</b>	<b>16.6%</b>	<b>3,045,757</b>	<b>0.0%</b>	<b>3,096,584</b>	<b>1.7%</b>	<b>3,096,584</b>	<b>1.7%</b>	<b>3,096,584</b>	<b>1.7%</b>
<b>Grand Total Budgeted Expenditures and Other Uses</b>	<b>19,887,815</b>	<b>18,925,283</b>	<b>-4.8%</b>	<b>19,783,343</b>	<b>19,965,264</b>	<b>0.4%</b>	<b>19,668,539</b>	<b>-1.5%</b>	<b>20,503,462</b>	<b>2.7%</b>	<b>20,483,813</b>	<b>2.6%</b>	<b>20,483,813</b>	<b>2.6%</b>
<b>Total Ending Fund Balance</b>	<b>2,391,261</b>	<b>3,738,118</b>	<b>56.3%</b>	<b>3,738,118</b>	<b>3,632,287</b>	<b>51.9%</b>	<b>3,929,700</b>	<b>8.2%</b>	<b>3,312,238</b>	<b>-8.8%</b>	<b>3,331,887</b>	<b>-8.3%</b>	<b>3,331,887</b>	<b>-8.3%</b>
<b>Net Change to Fund Balance</b>	<b>(1,212,552)</b>	<b>134,305</b>	<b>-111.1%</b>	<b>-</b>	<b>(105,831)</b>	<b>-91.3%</b>	<b>191,582</b>	<b>-281.0%</b>	<b>(617,462)</b>	<b>483.4%</b>	<b>(597,813)</b>	<b>464.9%</b>	<b>(597,813)</b>	<b>464.9%</b>

Cottonwood Heights City  
Tentative Budget  
Capital Projects Fund

Cottonwood Heights City			Actual to		Budget		Actual to		Prop Budget		Tent Budget
Fund Detail	2017-2018	2017-2018	Budget	2018-2019	2018 to 2019	2018-2019	Budget	2019-2020	2019 to 2020	2019-2020	2019 to 2020
Capital Projects Fund	Budget	Actual	% Change	Budget	% Change	Projection	% Change	Proposed B	% Change	Tentative B	% Change
<b>Beginning Fund Balance</b>	<b>1,682,784</b>	<b>1,682,784</b>	<b>0.0%</b>	<b>1,972,790</b>	<b>17.2%</b>	<b>1,972,790</b>	<b>0.0%</b>	<b>1,878,729</b>	<b>-4.8%</b>	<b>1,878,729</b>	<b>-4.8%</b>
<b>Revenues</b>											
<b>Revenues</b>											
Federal Grants (CDBG Funds)	-	-	100.0%	-	100.0%	-	100.0%		100.0%		100.0%
SL Co Grants	2,000,000	1,306,899	-34.7%	1,441,546	-27.9%	1,441,546	0.0%	600,000	-58.4%	600,000	-58.4%
Impact Fees Storm Drains	-	66,018	100.0%	-	100.0%	61,948	100.0%		100.0%	92,500	100.0%
Impact Fees Transportation	-	37,392	100.0%	-	100.0%	23,356	100.0%		100.0%		100.0%
Other Revenues	-	48,857	100.0%	-	100.0%	-	100.0%	1,500,000	100.0%	1,700,000	100.0%
Interest Revenues	-	(2,180)	100.0%	-	100.0%	-	100.0%		100.0%		100.0%
<b>Total Revenues</b>	<b>2,000,000</b>	<b>1,456,985</b>	<b>-27.2%</b>	<b>1,441,546</b>	<b>-27.9%</b>	<b>1,526,850</b>	<b>5.9%</b>	<b>2,100,000</b>	<b>45.7%</b>	<b>2,392,500</b>	<b>45.7%</b>
<b>Other Financing Sources</b>											
Debt Proceeds	-	-	100.0%	1,859,827	100.0%	1,859,827	0.0%		-100.0%		-100.0%
Transfers In	878,625	878,625	0.0%	1,307,800	48.8%	1,307,800	0.0%	1,232,762	-5.7%	1,232,762	-5.7%
Use of Fund Balance	-	-	100.0%	-	100.0%	-	100.0%		100.0%		100.0%
<b>Total Other Sources</b>	<b>878,625</b>	<b>878,625</b>	<b>0.0%</b>	<b>3,167,627</b>	<b>260.5%</b>	<b>3,167,627</b>	<b>0.0%</b>	<b>1,232,762</b>	<b>-61.1%</b>	<b>1,232,762</b>	<b>-61.1%</b>
<b>Grand Total Revenues and Other Financing Sources</b>	<b>2,878,625</b>	<b>2,335,610</b>	<b>-18.9%</b>	<b>4,609,173</b>	<b>60.1%</b>	<b>4,694,477</b>	<b>1.9%</b>	<b>3,332,762</b>	<b>-27.7%</b>	<b>3,625,262</b>	<b>-27.7%</b>
<b>Expenditures</b>											
Pavement Management	260,000	177,014	-31.9%	875,000	236.5%	875,000	0.0%	793,000	-9.4%	793,000	-9.4%
Striping	-	-	100.0%	110,788	100.0%	110,788	0.0%	100,000	-9.7%	100,000	-9.7%
Ft Union Level Course / Sidewalk	540,000	96,875	-82.1%	464,927	-13.9%	464,927	0.0%		-100.0%		-100.0%
Ft Union / Highland Intersection	404,572	121,734	-69.9%	100,000	-75.3%	100,000	0.0%		-100.0%		-100.0%
2300 Roundabout	-	371,190	100.0%	259,796	100.0%	259,796	0.0%		-100.0%		-100.0%
Sidewalk Replacement	50,000	13,345	-73.3%	50,000	0.0%	50,000	0.0%	50,000	0.0%	50,000	0.0%
Street Sign Upgrades	-	2,707	100.0%	-	100.0%	-	100.0%		100.0%		100.0%
Public Works Site	311,217	482,727	55.1%	-	-100.0%	-	100.0%		100.0%		100.0%
Bengal Boulevard	80,000	-	-100.0%	-	-100.0%	-	100.0%		100.0%		100.0%
Mountain View Park	-	-	100.0%	110,000	100.0%	110,000	0.0%		-100.0%		-100.0%
Hazard Mitigation	15,000	16,114	7.4%	15,000	0.0%	15,000	0.0%	15,000	0.0%	15,000	0.0%
Traffic Adaptive Control	32,143	-	-100.0%	-	-100.0%	-	100.0%		100.0%		100.0%
Highland Access Ramp	120,615	-	-100.0%	120,615	0.0%	120,615	0.0%		-100.0%		-100.0%
Wasatch Park & Ride	269,385	-	-100.0%	269,385	0.0%	269,385	0.0%		-100.0%		-100.0%
Highland Dr - Bengal - CRRD	650,000	623,377	-4.1%	-	-100.0%	-	100.0%		100.0%		100.0%
2700 E Paving & Sidewalk	300,000	250	-99.9%	450,000	50.0%	450,000	0.0%	52,362	-88.4%	52,362	-88.4%
Brown Sanford Inventory	11,415	-	-100.0%	-	-100.0%	-	100.0%		100.0%		100.0%
Hawk Crosswalk	15,398	(2,206)	-114.3%	-	-100.0%	-	100.0%		100.0%		100.0%

Cottonwood Heights City  
Tentative Budget  
Capital Projects Fund

Cottonwood Heights City			Actual to		Budget		Actual to		Prop Budget		Tent Budget
Fund Detail	2017-2018	2017-2018	Budget	2018-2019	2018 to 2019	2018-2019	Budget	2019-2020	2019 to 2020	2019-2020	2019 to 2020
Capital Projects Fund	Budget	Actual	% Change	Budget	% Change	Projection	% Change	Proposed B	% Change	Tentative B	% Change
Ferguson Canyon Outfall Line	-	13,467	100.0%	200,000	100.0%	-	-100.0%	200,000	0.0%	200,000	0.0%
Police Equipment / Vehicles	100,000	97,672	-2.3%	1,860,227	1760.2%	1,860,227	0.0%		-100.0%		-100.0%
TRCC Lighting Match	-	-	100.0%	30,000	100.0%	30,000	0.0%		-100.0%		-100.0%
Pickleball Courts	-	-	100.0%	27,800	100.0%	27,800	0.0%		-100.0%		-100.0%
Storm Water Master Plan and Facilities Update	-	-	100.0%	-	100.0%	-	100.0%		100.0%	92,500	100.0%
Scottish Drive	-	-	100.0%	-	100.0%	-	100.0%	595,400	100.0%	595,400	100.0%
3000 E Overlay	-	-	100.0%	-	100.0%	-	100.0%	162,000	100.0%	162,000	100.0%
Bonneville Shoreline Trail	-	-	100.0%	-	100.0%	-	100.0%	1,650,000	100.0%	1,650,000	100.0%
Ferguson Canyon Park & Ride Match	-	-	100.0%	-	100.0%	-	100.0%	125,000	100.0%	125,000	100.0%
East Jordan Canal Trail	-	-	100.0%	-	100.0%	-	100.0%	-	100.0%	225,000	100.0%
Other Projects	25,000	31,339	25.4%	45,000	80.0%	45,000	0.0%		-100.0%		-100.0%
<b>Total Expenditures</b>	<b>3,184,745</b>	<b>2,045,604</b>	<b>-35.8%</b>	<b>4,988,538</b>	<b>56.6%</b>	<b>4,788,538</b>	<b>-4.0%</b>	<b>3,742,762</b>	<b>-25.0%</b>	<b>4,060,262</b>	<b>-25.0%</b>
<b>Grand Total Budgeted Expenditures and Other Uses</b>	<b>3,184,745</b>	<b>2,045,604</b>	<b>-35.8%</b>	<b>4,988,538</b>	<b>56.6%</b>	<b>4,788,538</b>	<b>-4.0%</b>	<b>3,742,762</b>	<b>-25.0%</b>	<b>4,060,262</b>	<b>-25.0%</b>
<b>Total Ending Fund Balance</b>	<b>1,376,664</b>	<b>1,972,790</b>	<b>43.3%</b>	<b>1,593,425</b>	<b>15.7%</b>	<b>1,878,729</b>	<b>17.9%</b>	<b>1,468,729</b>	<b>-7.8%</b>	<b>1,443,729</b>	<b>-7.8%</b>
<b>Net Change to Fund Balance</b>	<b>(306,120)</b>	<b>290,006</b>	<b>-194.7%</b>	<b>(379,365)</b>	<b>23.9%</b>	<b>(94,061)</b>	<b>-75.2%</b>	<b>(410,000)</b>	<b>8.1%</b>	<b>(435,000)</b>	<b>8.1%</b>
Restricted for Bond Payments		805,741		805,741		805,741		805,741		805,741	
Restricted for Impact Fee Projects		103,410		103,410		188,714		188,714		188,714	
Total Restrictions		909,151		909,151		994,455		994,455		994,455	
Available for Appropriations		1,063,639		684,274		884,274		474,274		449,274	

Cottonwood Heights City  
Tentative Budget  
Debt Service Fund

Cottonwood Heights City			Actual to		Budget		Actual to		Prop Budget		Tent Budget
Fund Detail	2017-2018	2017-2018	Budget	2018-2019	2018 to 2019	2018-2019	Budget	2019-2020	2019 to 2020	2019-2020	2019 to 2020
Debt Service Fund	Budget	Actual	% Change	Budget	% Change	Projection	% Change	Proposed B	% Change	Tentative B	% Change
Beginning Fund Balance	-	-	100.0%	618	100.0%	618	0.0%	620	0.3%	620	0.3%
<b>Revenues</b>											
<b>Revenues</b>											
Other Revenues	-		100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
Interest Revenues	-		100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
<b>Total Revenues</b>	-	-	<b>100.0%</b>	-	<b>100.0%</b>	-	<b>100.0%</b>	-	<b>100.0%</b>	-	<b>100.0%</b>
<b>Other Financing Sources</b>											
Transfers In	1,733,717	1,733,717	0.0%	1,737,958	0.2%	1,737,958	0.0%	1,863,822	7.2%	1,863,822	7.2%
Proceeds from Lease Return	-	-	100.0%	902,250	100.0%	902,250	0.0%	-	-100.0%	-	-100.0%
Use of Fund Balance	-	-	100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
<b>Total Other Sources</b>	<b>1,733,717</b>	<b>1,733,717</b>	<b>0.0%</b>	<b>2,640,208</b>	<b>52.3%</b>	<b>2,640,208</b>	<b>0.0%</b>	<b>1,863,822</b>	<b>-29.4%</b>	<b>1,863,822</b>	<b>-29.4%</b>
<b>Grand Total Revenues and Other Financing Sources</b>	<b>1,733,717</b>	<b>1,733,717</b>	<b>0.0%</b>	<b>2,640,208</b>	<b>52.3%</b>	<b>2,640,208</b>	<b>0.0%</b>	<b>1,863,822</b>	<b>-29.4%</b>	<b>1,863,822</b>	<b>-29.4%</b>
<b>Expenditures</b>											
Police Vehicle Lease Principal	273,162	273,162	0.0%	277,340	1.5%	277,491	0.1%	375,000	35.2%	375,000	35.2%
Police Vehicle Lease Interest	22,227	22,227	0.0%	18,049	-18.8%	17,898	-0.8%	51,704	186.5%	51,704	186.5%
Public Works Vehicle Lease Principal	264,726	264,726	0.0%	269,116	1.7%	269,116	0.0%	273,578	1.7%	273,579	1.7%
Public Works Vehicle Lease Interest	45,491	45,279	-0.5%	41,101	-9.7%	41,101	0.0%	36,639	-10.9%	36,639	-10.9%
Building Bond 2014 Principal	360,000	360,000	0.0%	370,000	2.8%	370,000	0.0%	375,000	1.4%	375,000	1.4%
Building Bond 2014 Interest	557,100	556,694	-0.1%	548,000	-1.6%	548,000	0.0%	540,550	-1.4%	540,550	-1.4%
Building Bond 2016 Principal	40,000	40,000	0.0%	100,000	150.0%	100,000	0.0%	100,000	0.0%	100,000	0.0%
Building Bond 2016 Interest	171,011	171,011	0.0%	114,350	-33.1%	114,350	0.0%	111,350	-2.6%	111,350	-2.6%
Payoff 2016 Police Vehicle Lease	-		100.0%	902,250	100.0%	902,250	0.0%	-	-100.0%	-	-100.0%
Other Expenses	-		100.0%	2	100.0%	-	-100.0%	-	-100.0%	-	-100.0%
<b>Total Expenditures</b>	<b>1,733,717</b>	<b>1,733,099</b>	<b>0.0%</b>	<b>2,640,208</b>	<b>52.3%</b>	<b>2,640,206</b>	<b>0.0%</b>	<b>1,863,821</b>	<b>-29.4%</b>	<b>1,863,822</b>	<b>-29.4%</b>
<b>Total Ending Fund Balance</b>	-	<b>618</b>	<b>100.0%</b>	<b>618</b>	<b>100.0%</b>	<b>620</b>	<b>0.3%</b>	<b>621</b>	<b>0.5%</b>	<b>620</b>	<b>0.3%</b>
<b>Net Change to Fund Balance</b>	-	<b>618</b>	<b>100.0%</b>	-	<b>100.0%</b>	<b>2</b>	<b>100.0%</b>	<b>1</b>	<b>100.0%</b>	-	<b>100.0%</b>



Cottonwood Heights City  
Tentative Budget  
CDRA Fund

Cottonwood Heights City			Actual to		Budget		Actual to		Prop Budget		Tent Budget
Fund Detail	2017-2018	2017-2018	Budget	2018-2019	2018 to 2019	2018-2019	Budget	2019-2020	2019 to 2020	2019-2020	2019 to 2020
CDRA Fund	Budget	Actual	% Change	Budget	% Change	Projection	% Change	Proposed B	% Change	Tentative B	% Change
<b>Beginning Fund Balance</b>	<b>1,802,799</b>	<b>1,802,799</b>	<b>0.0%</b>	<b>1,802,828</b>	<b>0.0%</b>	<b>1,802,828</b>	<b>0.0%</b>	<b>3,492,828</b>	<b>93.7%</b>	<b>3,492,828</b>	<b>93.7%</b>
<b>Revenues</b>											
<b>Revenues</b>											
Property Tax	-	41,364	100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
Intergovernmental	-		100.0%	7,750,000	100.0%	7,750,000	0.0%	-	-100.0%	-	-100.0%
Other Revenue	-		100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
Interest Revenues	-	32,763	100.0%	-	100.0%	40,000	100.0%	10,000	100.0%	10,000	100.0%
<b>Total Revenues</b>	<b>-</b>	<b>74,127</b>	<b>100.0%</b>	<b>7,750,000</b>	<b>100.0%</b>	<b>7,790,000</b>	<b>0.5%</b>	<b>10,000</b>	<b>-99.9%</b>	<b>10,000</b>	<b>-99.9%</b>
<b>Other Financing Sources</b>											
Bond Proceeds	-	-	100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
Transfers In	-	-	100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
Use of Fund Balance	25,000	-	-100.0%	25,000	0.0%	-	-100.0%	-	-100.0%	-	-100.0%
<b>Total Other Sources</b>	<b>25,000</b>	<b>-</b>	<b>-100.0%</b>	<b>25,000</b>	<b>0.0%</b>	<b>-</b>	<b>-100.0%</b>	<b>-</b>	<b>-100.0%</b>	<b>-</b>	<b>-100.0%</b>
<b>Grand Total Revenues and Other Financing Sources</b>	<b>25,000</b>	<b>74,127</b>	<b>196.5%</b>	<b>7,775,000</b>	<b>31000.0%</b>	<b>7,790,000</b>	<b>0.2%</b>	<b>10,000</b>	<b>-99.9%</b>	<b>10,000</b>	<b>-99.9%</b>
<b>Expenditures</b>											
Professional Services	25,000	74,098	196.4%	25,000	0.0%	100,000	300.0%	100,000	300.0%	100,000	300.0%
Parking Structure Funding	-		100.0%	7,500,000	100.0%	6,000,000	-20.0%	1,750,000	-76.7%	1,750,000	-76.7%
Other Expenses	-		100.0%	-	100.0%	-	100.0%	-	100.0%	-	100.0%
<b>Total Expenditures</b>	<b>25,000</b>	<b>74,098</b>	<b>196.4%</b>	<b>7,525,000</b>	<b>30000.0%</b>	<b>6,100,000</b>	<b>-18.9%</b>	<b>1,850,000</b>	<b>-75.4%</b>	<b>1,850,000</b>	<b>-75.4%</b>
<b>Total Ending Fund Balance</b>	<b>1,802,799</b>	<b>1,802,828</b>	<b>0.0%</b>	<b>2,052,828</b>	<b>13.9%</b>	<b>3,492,828</b>	<b>70.1%</b>	<b>1,652,828</b>	<b>-19.5%</b>	<b>1,652,828</b>	<b>-19.5%</b>
<b>Net Change to Fund Balance</b>	<b>-</b>	<b>29</b>	<b>100.0%</b>	<b>250,000</b>	<b>100.0%</b>	<b>1,690,000</b>	<b>576.0%</b>	<b>(1,840,000)</b>	<b>-836.0%</b>	<b>(1,840,000)</b>	<b>-836.0%</b>

Tentative

Budget

General

Fund

Detail

Mayor and Council	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	Notes
Salary	83,087.14	89,434.00	89,434.00	93,119.00	3,685.00	
Benefits	26,327.02	28,853.00	28,853.00	34,835.00	5,982.00	1
Total Salary & Benefits	109,414.16	118,287.00	118,287.00	127,954.00	9,667.00	
Operational	327,079.60	265,800.00	265,800.00	249,800.00	(16,000.00)	2
Grand Total	436,493.76	384,087.00	384,087.00	377,754.00	(6,333.00)	
FTE Counts	5.00	5.00	5.00	5.00	-	

Leg, Comm, Special Bodies, Events	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	
Salary	-	-	-	-	-	
Benefits	-	-	-	-	-	
Total Salary & Benefits	-	-	-	-	-	
Operational	195,826.44	138,107.00	165,726.00	138,107.00	-	3
Grand Total	195,826.44	138,107.00	165,726.00	138,107.00	-	
FTE Counts	-	-	-	-	-	

Mayor Council Event Total	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	83,087.14	89,434.00	89,434.00	93,119.00	3,685.00
Benefits	26,327.02	28,853.00	28,853.00	34,835.00	5,982.00
Total Salary & Benefits	109,414.16	118,287.00	118,287.00	127,954.00	9,667.00
Operational	522,906.04	403,907.00	431,526.00	387,907.00	(16,000.00)
Grand Total	632,320.20	522,194.00	549,813.00	515,861.00	(6,333.00)
FTE Counts	5.00	5.00	5.00	5.00	-

Change Items:

0 - Merit and COLA's	
1 - Phone & Vehicle Allowances move from Operational	5,600
2 - Move Phone & Vehicle Allowances to Personnel	(6,000)
2 - Reduce Consulting / Admin to match spending	(10,000)
	<u>(10,400)</u>

City Court	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	Notes
Salary	-	-	-	-	-	
Benefits	-	-	-	-	-	
Total Salary & Benefits	-	-	-	-	-	
Operational	386,351.30	385,000.00	385,000.00	385,000.00	-	
Grand Total	386,351.30	385,000.00	385,000.00	385,000.00	-	
FTE Counts	-	-	-	-	-	

Legal Svs JC Prosecutor	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	-	-	-	-	-
Benefits	-	-	-	-	-
Total Salary & Benefits	-	-	-	-	-
Operational	-	35,000.00	35,000.00	35,000.00	-
Grand Total	-	35,000.00	35,000.00	35,000.00	-
FTE Counts	-	-	-	-	-

City Attorney	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	-	-	-	-	-
Benefits	-	-	-	-	-
Total Salary & Benefits	-	-	-	-	-
Operational	243,028.20	220,000.00	220,000.00	220,000.00	-
Grand Total	243,028.20	220,000.00	220,000.00	220,000.00	-
FTE Counts	-	-	-	-	-

Elections	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	-	-	-	-	-
Benefits	-	-	-	-	-
Total Salary & Benefits	-	-	-	-	-
Operational	39,287.14	-	-	60,000.00	60,000.00
Grand Total	39,287.14	-	-	60,000.00	60,000.00
FTE Counts	-	-	-	-	-

City Hall	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	-	-	-	-	-
Benefits	-	-	-	-	-
Total Salary & Benefits	-	-	-	-	-
Operational	354,792.40	423,500.00	378,500.00	378,500.00	(45,000.00)
Grand Total	354,792.40	423,500.00	378,500.00	378,500.00	(45,000.00)
FTE Counts	-	-	-	-	-

Fire	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	-	-	-	-	-
Benefits	-	-	-	-	-
Total Salary & Benefits	-	-	-	-	-
Operational	3,511,277.16	3,715,140.00	3,715,140.00	3,900,796.00	185,656.00
Grand Total	3,511,277.16	3,715,140.00	3,715,140.00	3,900,796.00	185,656.00
FTE Counts	-	-	-	-	-

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Other Total	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	-	-	-	-	-
Benefits	-	-	-	-	-
Total Salary & Benefits	-	-	-	-	-
Operational	4,534,736.20	4,778,640.00	4,733,640.00	4,979,296.00	200,656.00
Grand Total	4,534,736.20	4,778,640.00	4,733,640.00	4,979,296.00	200,656.00
FTE Counts	-	-	-	-	-

Change Items:

1 - Municipal Elections costs, including referendum costs	60,000
2 - Move Telephone from City Hall to IT (this is now Voice over Internet Provider - VOIP)	(45,000)
3 - Fire 5.11% increase.	185,656
	<u>200,656</u>

City Manager	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	Notes
Salary	287,306.34	303,900.00	352,598.00	317,492.00	13,592.00	1
Benefits	112,658.56	124,075.00	121,020.00	133,860.00	9,785.00	
Total Salary & Benefits	399,964.90	427,975.00	473,618.00	451,352.00	23,377.00	
Operational	164,177.27	79,965.00	79,965.00	100,965.00	21,000.00	1
Grand Total	564,142.17	507,940.00	553,583.00	552,317.00	44,377.00	
FTE Counts	3.00	4.00	3.00	3.00	(1.00)	

Finance	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	
Salary	292,431.75	173,995.00	267,523.00	270,296.00	96,301.00	
Benefits	127,669.68	66,929.00	128,340.00	125,865.00	58,936.00	
Total Salary & Benefits	420,101.43	240,924.00	395,863.00	396,161.00	155,237.00	
Operational	11,107.16	14,375.00	15,375.00	15,375.00	1,000.00	2
Grand Total	431,208.59	255,299.00	411,238.00	411,536.00	156,237.00	
FTE Counts	6.25	2.00	3.00	3.00	1.00	

Change to Recorder, Cultural, HR Administrative Services	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	
Salary	356,673.66	420,411.00	219,792.00	243,445.00	(176,966.00)	
Benefits	164,623.05	199,943.00	102,619.00	120,049.00	(79,894.00)	
Total Salary & Benefits	521,296.71	620,354.00	322,411.00	363,494.00	(256,860.00)	
Operational	36,568.53	38,100.00	37,100.00	37,100.00	(1,000.00)	3
Grand Total	557,865.24	658,454.00	359,511.00	400,594.00	(257,860.00)	
FTE Counts	3.75	4.75	3.50	3.50	(1.25)	

IT	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	
Salary	-	-	112,693.00	139,987.00	139,987.00	
Benefits	-	-	61,025.00	72,027.00	72,027.00	
Total Salary & Benefits	-	-	173,718.00	212,014.00	212,014.00	
Operational	176,625.13	250,128.00	340,128.00	432,000.00	181,872.00	4
Grand Total	176,625.13	250,128.00	513,846.00	644,014.00	393,886.00	
FTE Counts	-	-	2.00	2.00	2.00	

General Government Total	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	936,411.75	898,306.00	952,606.00	971,220.00	72,914.00
Benefits	404,951.29	390,947.00	413,004.00	451,801.00	60,854.00
Total Salary & Benefits	1,341,363.04	1,289,253.00	1,365,610.00	1,423,021.00	133,768.00
Operational	388,478.09	382,568.00	472,568.00	585,440.00	202,872.00
Grand Total	1,729,841.13	1,671,821.00	1,838,178.00	2,008,461.00	336,640.00
FTE Counts	13.00	10.75	11.50	11.50	0.75

Change Items:

0 - Merits and COLA's & Reallocations related to reorganization	
1 - Salary Study Intern	10,000
1 - City Survey	15,000
1 - Tuition Reimbursement	6,000
2 - Move \$1,000 from RCHR to Finance as part of the reorganization process - Finance Part	1,000
3 - Move \$1,000 from RCHR to Finance as part of the reorganization process - RCHR Part	(1,000)
4 - Add for Software Subscription (including Office 365 \$35K)	54,872
4 - Add for Hardware needs (Servers, Switches, Routers, Desktops, Laptops)	88,000
4 - Add for Vendor services	7,000
4 - Add for staff Training needs	1,000
4 - Reduction in Computer supplies and Internet / Phones	(14,000)
4 - Move phone budget from City Hall to IT budget	45,000
	<hr/>
	212,872
	<hr/> <hr/>

Emergency Mgmt & Planning	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	Notes
Salary	-	-	-	-	-	
Benefits	-	-	-	-	-	
Total Salary & Benefits	-	-	-	-	-	
Operational	6,276.89	11,000.00	11,000.00	11,000.00	-	
Grand Total	6,276.89	11,000.00	11,000.00	11,000.00	-	
FTE Counts	-	-	-	-	-	

Police	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	Notes
Salary	3,224,557.20	3,069,276.00	3,109,042.00	3,221,344.00	152,068.00	1
Benefits	1,681,275.82	1,801,936.00	1,801,936.00	1,888,015.00	86,079.00	
Total Salary & Benefits	4,905,833.02	4,871,212.00	4,910,978.00	5,109,359.00	238,147.00	
Operational	820,958.92	852,410.00	888,734.00	840,410.00	(12,000.00)	2
Grand Total	5,726,791.94	5,723,622.00	5,799,712.00	5,949,769.00	226,147.00	
FTE Counts	50.98	48.98	48.98	48.48	(0.50)	

Code Enforcement	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	110,691.84	106,845.00	106,845.00	112,339.00	5,494.00
Benefits	56,084.44	55,686.00	55,686.00	58,116.00	2,430.00
Total Salary & Benefits	166,776.28	162,531.00	162,531.00	170,455.00	7,924.00
Operational	3,370.95	13,100.00	13,100.00	13,100.00	-
Grand Total	170,147.23	175,631.00	175,631.00	183,555.00	7,924.00
FTE Counts	2.00	2.00	2.00	2.00	-

Police Total	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	3,335,249.04	3,176,121.00	3,215,887.00	3,333,683.00	157,562.00
Benefits	1,737,360.26	1,857,622.00	1,857,622.00	1,946,131.00	88,509.00
Total Salary & Benefits	5,072,609.30	5,033,743.00	5,073,509.00	5,279,814.00	246,071.00
Operational	830,606.76	876,510.00	912,834.00	864,510.00	(12,000.00)
Grand Total	5,903,216.06	5,910,253.00	5,986,343.00	6,144,324.00	234,071.00
FTE Counts	52.98	50.98	50.98	50.48	(0.50)

Change Items:

0 - Merits and COLA's	
1 - Reduce Part Time Investigator (-0.50 FTE)	(37,000)
2 - Dispatch Software Annual Fee Increase	6,000
2 - Records Software Annual Fee Increase	6,000
2 - Leased Equipment Reduction	(10,000)
2 - Telephones Reduction	(12,000)
2 - Contract Services Reduction	(2,000)
	<u>(49,000)</u>



Planning & Zoning Commission	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	Notes
Salary	-	-	-	-	-	
Benefits	-	-	-	-	-	
Total Salary & Benefits	-	-	-	-	-	
Operational	4,821.00	8,000.00	8,000.00	8,000.00	-	
Grand Total	4,821.00	8,000.00	8,000.00	8,000.00	-	
FTE Counts	-	-	-	-	-	

Engineering Services	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	Notes
Salary	-	-	-	-	-	
Benefits	-	-	-	-	-	
Total Salary & Benefits	-	-	-	-	-	
Operational	541,915.85	588,000.00	303,000.00	303,000.00	(285,000.00)	1
Grand Total	541,915.85	588,000.00	303,000.00	303,000.00	(285,000.00)	
FTE Counts	-	-	-	-	-	

Economic Development	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	Notes
Salary	19,428.08	39,425.00	39,425.00	-	(39,425.00)	2
Benefits	5,125.76	30,466.00	30,466.00	-	(30,466.00)	2
Total Salary & Benefits	24,553.84	69,891.00	69,891.00	-	(69,891.00)	
Operational	30,645.19	39,000.00	39,000.00	33,000.00	(6,000.00)	2
Grand Total	55,199.03	108,891.00	108,891.00	33,000.00	(75,891.00)	
FTE Counts	1.00	1.00	1.00	-	(1.00)	

<b>Change to Comm. &amp; Econ. Dev.</b> Planning & Zoning	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	Notes
Salary	344,792.41	345,806.00	345,806.00	449,959.00	104,153.00	3
Benefits	139,078.59	146,949.00	146,949.00	178,948.00	31,999.00	2
Total Salary & Benefits	483,871.00	492,755.00	492,755.00	628,907.00	136,152.00	
Operational	31,145.18	27,450.00	27,450.00	44,450.00	17,000.00	4
Grand Total	515,016.18	520,205.00	520,205.00	673,357.00	153,152.00	
FTE Counts	5.50	6.75	6.75	8.75	2.00	

<b>Comm. &amp; Econ. Dev. Total</b>	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020
Salary	364,220.49	385,231.00	385,231.00	449,959.00	64,728.00
Benefits	144,204.35	177,415.00	177,415.00	178,948.00	1,533.00
Total Salary & Benefits	508,424.84	562,646.00	562,646.00	628,907.00	66,261.00
Operational	608,527.22	662,450.00	377,450.00	388,450.00	(274,000.00)
Grand Total	1,116,952.06	1,225,096.00	940,096.00	1,017,357.00	(207,739.00)
FTE Counts	6.50	7.75	7.75	8.75	1.00

Change Items:

0 - Merits and COLA's	
1 - Move PW Engineering to PW Budget	(285,000)
2 - Move Salary & Benefits of Econ Dev FTE to Planning & Zoning Budget - Econ Dev Part	(69,891)
2 - Move Operational Costs from Econ Dev to Planning & Zoning Budget - Econ Dev Part	(6,000)
2 - Move Salary & Benefits of Econ Dev FTE to Planning & Zoning Budget - P&Z Part	69,891
3 - Add Planner Technician (+1.00 FTE)	60,000
3 - Reduce Interns	(20,000)
4 - Add Affordable Housing Report	10,000
4 - Add Building Permit Software (Electronic Submissions)	1,000
4 - Move Operational Costs from Econ Dev to Planning & Zoning Budget - P&Z Part	6,000
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	(234,000)
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Public Works	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	Notes
Salary	736,519.07	869,774.00	854,398.00	917,089.00	47,315.00	3
Benefits	380,247.75	458,278.00	447,297.00	505,551.00	47,273.00	3
Total Salary & Benefits	1,116,766.82	1,328,052.00	1,301,695.00	1,422,640.00	94,588.00	
Operational	807,496.78	611,238.00	574,450.00	634,998.00	23,760.00	1&3
Grand Total	1,924,263.60	1,939,290.00	1,876,145.00	2,057,638.00	118,348.00	
FTE Counts	14.00	14.00	14.00	15.00	1.00	3

PW Contracts	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	
Salary	-	-	-	-	-	
Benefits	-	-	-	-	-	
Total Salary & Benefits	-	-	-	-	-	
Operational	157,107.61	589,792.00	874,792.00	552,292.00	(37,500.00)	2&3
Grand Total	157,107.61	589,792.00	874,792.00	552,292.00	(37,500.00)	
FTE Counts	-	-	-	-	-	

Storm Drains	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	
Salary	-	-	-	-	-	
Benefits	-	-	-	-	-	
Total Salary & Benefits	-	-	-	-	-	
Operational	5,900.80	100,500.00	120,500.00	112,000.00	11,500.00	1
Grand Total	5,900.80	100,500.00	120,500.00	112,000.00	11,500.00	
FTE Counts	-	-	-	-	-	

Class C Roads Program	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	
Salary	-	-	-	-	-	
Benefits	-	-	-	-	-	
Total Salary & Benefits	-	-	-	-	-	
Operational	308,603.02	-	-	-	-	
Grand Total	308,603.02	-	-	-	-	
FTE Counts	-	-	-	-	-	

PW Total	Actual 2017/2018	Original Budget 2018/2019	Adjusted Budget 2018/2019	Tentative Budget 2019/2020	Change Original 2018/2019 to Proposed 2019/2020	
Salary	736,519.07	869,774.00	854,398.00	917,089.00	47,315.00	
Benefits	380,247.75	458,278.00	447,297.00	505,551.00	47,273.00	
Total Salary & Benefits	1,116,766.82	1,328,052.00	1,301,695.00	1,422,640.00	94,588.00	
Operational	1,279,108.21	1,301,530.00	1,569,742.00	1,299,290.00	(2,240.00)	
Grand Total	2,395,875.03	2,629,582.00	2,871,437.00	2,721,930.00	92,348.00	
FTE Counts	14.00	14.00	14.00	15.00	1.00	

Change Items:

0 - Merits and COLA's	
1 - Various Changes and Reallocations	(30,738)
2 - Move PW Engineering to PW Budget	285,000
3 - Add PW Engineer Employee (+1.00 FTE)	135,000
3 - Add PW Engineering Services Contract	25,000
3 - Reduce PW Engineer Contract	(285,000)
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	129,262
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